

**Progress Report from**  
**Task Group on Management Model for the Harbourfront (TGMMH)**  
**of Harbour-front Enhancement Committee (HEC)**

**Reporting Period**

This progress report covers the period from September to November 2009.

**Meeting(s) held and the Major Outcome, Findings and Recommendations**

2. No formal Task Group meeting was held during the reporting period.
  
3. At Members' suggestion, a brainstorming session was held on 6 October 2009 to discuss the outstanding issues of the TGMMH Recommendation Report. Members discussed the institutional arrangements for the proposed Harbourfront Commission, including its roles, membership and modus operandi. Members generally agreed that the proposed Commission would play an advocacy, oversight and advisory role, exercise overall coordination and monitoring, as well as foster and encourage harbourfront development through means including partnership with the private sector. Members recommended that the Commission be composed of lay members as well as senior Government officials, with an independent non-official as Chairman and the Secretary for Development as Vice-Chairman. As the proposed Harbourfront Commission would not be intended to have statutory or executive powers, the Harbour Unit would be responsible for following up recommendations put forth by the Commission as well as the coordination work within the Government.

4. Members also expressed support for a wider application of public-private partnership (PPP) in the development and management of the harbourfront, noting the wide variety of possible PPP models with different levels and forms of private sector involvement. Members suggested that the Harbour Unit consult TGMMH or the proposed Harbourfront Commission in future on specific sites when PPP opportunities arise.

5. Taking into account the views expressed by Members at the brainstorming session, the Secretariat revised the Recommendation Report and circulated it to Members on 9 November 2009 for further comment.

#### **Informal Meeting with Legislative Council Panel on Development Subcommittee on Harbourfront Planning (LegCo Subcom)**

6. At the request of the LegCo Subcom, TGMMH held an informal meeting with some members of the LegCo Subcom on 24 August 2009. At the meeting, TGMMH members shared their observations and findings from the three overseas visits, and their views on the ingredients for a successful harbourfront, such as an overarching body and public-private partnership.

**Secretariat, HEC TGMMH  
November 2009**