

Progress Report from
Task Group on Management Model for the Harbourfront (TGMMH)
of Harbour-front Enhancement Committee (HEC)

Reporting Period

This progress report covers the period from May to June 2009.

Meeting(s) held and the Major Outcome, Findings and Recommendations

8th Task Group Meeting – 27 May 2009

2. The Task Group discussed the following items -

(a) Presentation by Avenue of Stars Management Limited by Ms Becky Chan, Executive Manager of AOS Management Limited

Ms Becky Chan, Executive Manager of AOS Management Limited, was invited to share her experience in managing the Avenue of Stars (AOS) with TGMMH. Representatives from Leisure and Cultural Services Department (LCSD) were also invited to supplement the presentation and discussion. Members discussed the “donation” element of the AOS model, the relationship between the management company and LCSD, the types of activities held on the AOS and applicability of the AOS model to other waterfront areas.

(b) Report on TGMMH’s overseas visit to San Francisco and Vancouver

Prof C F Lee, Mr Nicholas Brooke, Prof Carlos Lo, Dr Ng Mee-kam, Dr Sujata Govada, Mr Paul Zimmerman and representatives from Development Bureau, Planning Department, LCSD and Transport Development visited San Francisco and

Vancouver on 11-17 April 2009. Dr Govada presented a report on the visit. Members discussed the importance of ongoing public engagement, continuous improvements to designs and plans, mixed-use of harbourfront areas and private sector participation in developing and managing the harbourfront.

- (c) **Waterfront Typology Comparison — A Short Comparison of Singapore Marina Bay, Sydney Darling Harbour, Vancouver False Creek and Kai Tak Approach Channel by Mr Zimmerman of Designing Hong Kong; and**
- (d) **Kai Tak Development — Progress Update by Mr Peter Mok of Civil Engineering and Development Department**

A number of issues relating to the design of the Kai Tak Development were raised by Mr Zimmerman, including accessibility, diversity and vibrancy of the waterfront, outdoor seating and eating along the waterfront, the route of the proposed cycle track and design of the taxiway bridge. Mr Mok agreed to review the design of the Kai Tak Development, and to take into account Mr Zimmerman's comments during the detailed design stage.

Retreat Session on 13 June 2009

3. At the 8th TGMMH meeting, Members agreed to hold a Retreat session to consolidate the findings for preparation of the Recommendation Report to be submitted to HEC in August 2009. The Retreat was held on 13 June in Robert Black College of University of Hong Kong. Mrs Carrie Lam, Secretary for Development, attended the morning session and exchanged views with Members. After discussion and consensus building, Members came up with a "Harbourfront Commission" model, which will be tasked with responsibilities in planning, design, implementation, management, branding, marketing and promotion of harbourfront areas. Mr Nicholas Brooke has volunteered to prepare the first draft of the Report for comments and inputs by other Task Group Members.

**Secretariat, HEC TGMMH
June 2009**