

**HEC Sub-committee on
Wan Chai Development Phase II Review**

Work Plan for Realization Stage of HER

1. The Harbour-front Enhancement Review – Wan Chai, Causeway Bay and Adjoining Areas (HER) project comprises of three stages, namely, the Envisioning Stage, Realization Stage and Detailed Planning Stage. The Envisioning Stage was completed in end 2005 and the report for it was endorsed by the Sub-committee at the meeting held on 9 March 2006.
2. The purpose of the second stage of HER, the Realization Stage, is to evaluate, using the agreed sustainability principles and indicators, the Concept Plan developed based on the findings of the Envisioning Stage, with a view to arriving at a consensus on the preliminary development proposals.
3. To achieve the purpose of the Realization Stage, public engagement activities will be conducted. The following activities are proposed with their details given at **Annex A**.
 - (a) Collaborators' Working Session (tentatively in early September 2006) – at this working session the collaborators will be invited to help facilitate the various community events to be organized and to undertake a preliminary evaluation of the Concept Plan with the Sub-committee members.
 - (b) Community workshops (tentatively two Saturday afternoons starting in late September 2006) - the aim of the community workshops is to collect further views of the community regarding the Concept Plan with different harbour-front enhancement themes. Two workshops are proposed, one at Wan Chai and another at Eastern District.
 - (c) Roving Exhibitions (tentatively to commence in late September 2006) – the purpose of the roving exhibitions is for further reach

out to the general public. The roving exhibitions will be staged for around one week each at two locations, Wan Chai and Eastern District respectively, being the districts where the project will have direct impact.

- (d) Townhall Meeting in October 2006 - the aim of the community town hall meeting is to provide a platform for community consensus building on the refined Concept Plan.
4. Physical model will be made for better illustrating the Concept Plan. A public engagement digest will also be prepared. The proposed content and flow of presentation of the digest is at **Annex B**. A draft will be presented at the meeting for Members' comments.

Publicity

- 5. A press release will be issued to announce the commencement of the Realization Stage when the public engagement digest is available for distribution. Information will also be uploaded to HEC website.
- 6. The Community Workshops, Roving Exhibition and Town Hall Meeting will be advertised in one Chinese newspaper and in one English newspaper.

Advice Sought

- 7. Members are requested to endorse the proposed work plan and to comment on the proposed content and flow of presentation of the engagement digest.

Secretariat,
HEC Sub-committee on WDII Review
August 2006

**Realization Stage of HER
Public Engagement Activities**

1. Similar to the Envisioning Stage of HER, a participatory community engagement approach guided by a sustainable development (SD) framework to undertake the community engagement program will continue in the Realization Stage. The goal of the community engagement process is to develop an open and inclusive community engagement program to inform, encourage multi-stakeholders to participate and contribute towards the process of building community consensus towards a sustainable vision for the planning and design of the harbour-front.
2. Towards this goal, a collaborators' working session, two community workshops and one town hall meeting are planned during the Realization Stage. Roving exhibitions will also be arranged. The details are explained below.

Collaborators' working session

3. The HER collaborators are representatives from the academic/professional community, related District Councils and various local, community, academic, professional and business groups. They have actively participated at the Envisioning Stage of HER and will be invited again to contribute at the Realization Stage.
4. A working session with the HEC WDII Review Sub-committee members (all other HEC members can also join) and HER collaborators will be organized on a Saturday afternoon in early September 2006 to help facilitate the various community events to be organized and to undertake a preliminary evaluation of the Concept Plan. Additionally, collaborators as "ambassadors" will be requested to help assist to promote within their related collaborating organization and facilitate the community workshops and community town hall meeting.

Community Workshops

5. The aim of the community workshops is to collect views and concerns of the community regarding the Concept Plan. They will start off with registration and each participant is given 3 green and 5 red stickers. Participants will be allotted into groups of 12 to 15 members ensuring a balanced representation of all sectors for the breakout sessions that will follow. Participants will be requested to look through the background information and the proposals on the Concept Plan at the time of registration and indicate their views by placing different stickers on the panels.
6. The MC for the event will introduce the panel members to the community workshop that may consist of three members, the Chairman of the HEC WDII Review Sub-Committee/an HEC member, a DC member, and a Collaborator. After the welcoming remarks from the Chairman, the other members of the panel will say a few words each. This marks the beginning of the community workshop.
7. An initial briefing of the study background and the HER project will be presented by the specialist consultant. When the workshop starts the participants will be briefed by the WDII consultants regarding the Concept Plan developed based on the community input received during the Envisioning Stage. This is followed by an open floor discussion during which queries regarding the proposals will be answered by the WDII consultants. There will be a 3 min time limit for each participant interested in either asking a question or sharing views or concerns regarding the proposals developed by the WDII consultants for harbour-front enhancement.
8. The specialist consultants will then brief the participants regarding the SD principles and indicators developed during the Envisioning Stage of HER and how the SD framework could be used to assess the preliminary concept plan. This will give the participants an understanding of the key SD principles and indicators and how they can be used to evaluate the Concept Plan. This is followed by a brief session break.

9. After the session break, the community workshops will use the SD principles and indicators to critically evaluate the proposals. Each group will elect a group spokesperson and is assisted with a facilitator. Simplified evaluation forms will be given to the participants to evaluate the proposals through group discussion.
10. Towards the end of the session, each group member is given three blue stickers to show their top preferences on the major elements of the Concept Plan.
11. The group spokesperson will present the group evaluation results and preferences.
12. There will be a total of two community workshops planned, one in Wan Chai and the other in Eastern District during the month of September 2006. The community workshops are planned to be conducted on Saturday afternoons from 2:00 to 6:00 pm.

Community Town Hall Meeting

13. The aim of the community town hall meeting is to provide a platform for the community to come together and evaluate and make recommendations for the refined Concept Plan.
14. The community town hall meeting will be convened by the WDII Review Sub-Committee Chairman and the Panel Members may include other HEC members and collaborators.
15. The community town hall meeting will start off with registration and each participant is given some colour stickers to indicate level of acceptance for the individual proposals of the refined Concept Plan developed by the WDII consultants based on the input received from the community workshops.
16. The Convenor will start the meeting by some introductory remarks. An initial briefing of the HER project, particularly the findings from the workshop sessions, will be presented by the HER specialist consultant. Then the WDII consultants will present the refined Concept Plan in detail and how the refined Concept Plan meets the major comments

gathered at the workshops and the SD principles. The Convenor and the Panel Members will give their initial comments. The community town hall meeting will be open for questions, sharing of views and ideas for an extensive floor discussion session. The Panel members may have their concluding remarks.

Roving Exhibitions

17. The purpose of the roving exhibitions is for further reaching out to the general public so as to solicit their views and consensus on the Concept Plan. The Concept Plan and background information will be exhibited. Where space permits, physical models illustrating the Concept Plan will also be exhibited. The exhibitions will be manned by staff of the WDII consultants to answer questions regarding the Concept Plan and to gauge public reactions through simple questionnaires.
18. The roving exhibitions will commence in late September 2006 and be staged for one week each at two locations, Wan Chai and Eastern District respectively, being the districts where the project will have direct impact.

Evaluation Framework

19. The consolidated SD principles and indicators developed at the Envisioning Stage of HER provide a framework that expresses participants' visions and values as well as for Concept Plan evaluation. When undertaking the evaluation, the constraints such as the level of details and difficulties in setting up objective benchmarks for the indicators (because some of them are qualitative in nature and some have multiple implications) should be borne in mind. In such cases, evaluation will be by comparison for identifying preferences.
20. Given the presence of both qualitative and quantitative indicators and the importance of ensuring a participatory process, the evaluation methodology should be community-based. The major part of the evaluation process will take form of *focus group discussions*. Collaborators and interested parties with different backgrounds should form into groups of 12 to 15 people and, with the help of an expert-

facilitator, participants should give their personal opinions on how well the proposals in the concept plan meet the principles and indicators. Through discussions, the group should try to reach a consensus and reflect their collective opinion on a scale of 1 to 5 level of satisfaction for each of the principles and indicators.

21. In order to facilitate the evaluation process, the Concept Plan proposed by the WD II consultants should be supplemented with detailed explanations on how well the themes and elements of the plans are meeting the principles and indicators. It is also noted that some of the indicators involve quantitative measures, such as sensitive building height profile, construction cost, cost of energy consumption, etc. Relevant data in this respect would be provided. Relevant reports (i.e. report on the Envisioning Stage of HER and the report of the Expert Panel) will also be made available.
22. Participants can give their comments based on *relative ranking* (or *ordinal ranking*) among the different alternatives. In addition, expert opinions should preferably be sought on some indicators that involve technical understandings before the town hall meeting and reported at the meeting.

**Realization Stage of HER
Public Engagement Digest
Proposed Content and Flow of Presentation**

1. Introduction

- Recap the WDII and HER project history (events, processes) to date
- Reiterate the HER project consultation process (Envisioning Stage, Realization Stage and Detailed Planning Stage)
- Establish where we are now

2. Vision and Planning Principles

- Mention TPB Vision statement and HPPs
- Integrated planning of Trunk Road, harbour-front enhancement and land uses
- Mention the principle opportunities to be grasped.

3. Reclamation issue

- Highlight the PHO, CFA judgment and Government's commitment (adopt the same paragraph as that in the public engagement kit for Envisioning Stage and explain the principle of protecting and preserving the harbour and its implication with respect to the Flyover Option and the Tunnel Option)

4. Objective of Realization Stage

- Explain the objectives of this stage – to evaluate the Concept Plan with different harbour-front enhancement themes

5. Outcome of the Envisioning Stage

- Useful harbour-front enhancement ideas received from the public during Envisioning Stage (mention Public Engagement Report and link)
- Expert Panel recommended, inter alia, the need for sustainable land use and transport planning, the construction of the Trunk Road, planned slip roads at Wan Chai and Causeway Bay and Road P2

(mention Expert Panel report and link)

- Highlight key points of ideas and proposals considered by the Consultants as follows (mention the Consultants' report provide links)
 - All schemes for the Trunk Road alignment through the WDII project area will require reclamation due to the constraint imposed by the MTR Tsuen Wan Line tunnel, the need to provide slip roads at Wan Chai (Slip Road 1,2 and 3) and the need to connect to the existing IEC.
 - The only feasible Trunk Road routing is the one along the foreshore of Wan Chai and Causeway Bay. Alternative alignments including “offshore” and “inland” routings have also been examined but found not feasible as they are constrained by existing developments and essential public service infrastructure.
 - At-grade Trunk Road options are not acceptable as they would require extensive reclamation at the CBTS, thus not complying with the PHO, and the reclaimed land would be used mainly for roads, leaving little opportunity for harbour-front enhancement.
 - There is no justification to pursue a Deep Bored Tunnel Option (i.e. constructing the Trunk Road by tunnel boring machine) as the extent of reclamation required would be more than constructing the Trunk Road tunnel by cut-and-cover method, and the slip road at Causeway Bay (Slip Road 8) could not be provided resulting in an inferior Trunk Road.
- Consultants have derived three variations for a Tunnel Option as well as a Flyover Option (mention Consultants' report and link)
- Briefly describe the comparison between Tunnel Variations 1, 2 and 3, and with the Flyover Option
- Explain that Tunnel Variation 1 best serves to protect and preserve the Harbour among the options/variations assessed
- General public support to Tunnel Variation 1 and Sub-committee decided to adopt it as the basis for the Concept Plan preparation work

6. Trunk Road Tunnel Variation 1 – Basis of Concept Plan

- Describe with figures the layout of Tunnel Variation 1, the slip roads and Road P2
- Briefly describe results of assessment on the Tunnel Option (the 3 variations) and Flyover Option using the sustainability principles and indicators developed during the Envisioning Stage

7. Concept Plan with Different Harbour-front Enhancement Themes

- Describe the concept plan with different land use themes, with suitable figures and illustrations (setting out the waterfront planning concepts and proposals for the different precincts and presenting the overall concept plan.)
- Describe the pedestrian connections and accessibility (both physical and visual) improvements, with suitable figures and illustrations

8. Activity Programme

- Schedule of workshops and town hall meeting
- Encourage participation

9. Your views

- Invite views on the Concept Plan with different land use themes are sought
- Deadlines for views
- Mention the next stage
- Disclaimer (views may be disclosed to the public – same as that in the public engagement kit for the Envisioning Stage)