

Submission by the Business Environment Council

PROPOSED OPERATING METHODOLOGY FOR THE WORK OF HEC AND SUB-COMMITTEES

The essence of this proposal is to define the work of HEC as an ongoing strategic development process working with defined Harbour Plan Areas. The following is the recommended terminology and operating methodology for the work of HEC and its sub-committees going forward:

1. **HARBOUR PLAN:** The Harbour Plan reflects the ongoing process of formulating and visualizing integrated strategies, plans and projects, including land use, transport and infrastructure, landscaping and other matters (such as management, licensing, events, promotion, etc) for the improvement of the harbour-fronts and adjoining areas of the Protected Harbour. Advising on the Harbour Plan is the responsibility of the HEC and (all) its Sub-Committees.
2. **HARBOUR PLANNING PRINCIPLES:** Strategic principles which provide guidance to the formulation of a Harbour Plan. Developing the Harbour Planning Principles is the responsibility of the Harbour Plan Sub-Committee and will be reviewed and amended by the HEC as required.
3. **HARBOUR PLAN AREAS:** The harbour-front of the Protected Harbour is sub-divided in Harbour Plan Areas, which are defined based on status of the land use and infrastructure and the overall challenges and opportunities of the area. The list of Harbour Plan Areas will be reviewed and amended as required. The proposed Harbour Plan Areas are:
 - a. Kowloon working harbour (North west point of harbour to Yau Ma Tei typhoon shelter)
 - b. Yau Ma Tei Typhoon Shelter
 - c. West Kowloon
 - d. Tsimshatsui West (Ocean Terminals)
 - e. Tsimshatsui South
 - f. Tsimshatsui East
 - g. Hung Hom and adjoining Areas
 - h. South East Kowloon (Kowloon City Park to Eastern Harbour Tunnel Entrance)
 - i. Yau Tong, Lei Yu Mun and Adjoining Areas
 - j. Hong Kong East (Chai Wan and Shaukeiwan)
 - k. Taikooshing and Quarry Bay
 - l. North Point
 - m. Central and Wanchai (From Rumsey Street to Victoria Park)
 - n. Western (From Rumsey Street to Green Island)

Central and Wanchai Area and the South East Kowloon Area are the purview of dedicated Sub-Committees. Other areas are the purview of the Harbour Plan Sub-committee until assigned to new Sub-Committees, if so decided.

4. **HARBOUR-FRONT ENHANCEMENT REVIEWS:** For each Harbour Plan Area the relevant Sub-committee will build consensus on Harbour-front enhancement strategies, plans and projects by conducting sustainability reviews and systematically examining socio-economic, environmental and institutional implications in partnership with public, Government, NGO and commercial organizations.
5. **HARBOUR-FRONT ENHANCEMENT STRATEGIES:** For each Harbour Plan Area the relevant Sub-Committee will develop enhancement strategies and plans taking into account the specific opportunities and limitations of the area. The process for development of these strategies and plans, including the methodology and timing for enlisting public, Government, NGO and commercial participation, will vary depending on the status of each area.
6. **HARBOUR-FRONT ENHANCEMENT PROJECTS:** Within each Harbour Plan Area, the relevant Sub-Committee may identify and select specific projects and recommend a suitable approach for enhancement. The process for development of these projects, including the methodology and timing for enlisting public, Government, NGO and commercial participation, may vary depending on the status of each project. Initial priority will be given to harbour-front enhancement projects which can be amended easily or implemented soonest ("Quick Wins").

7. **HARBOUR-FRONT ENHANCEMENT RECOMMENDATIONS:** The HEC and its Sub-Committees may, in its advice to the Secretary of Housing, Planning and Lands, make recommendations for the enhancement and management of the harbour-front and adjoining areas aimed at Government departments, Town Planning Board, private developers and others as seen fit.

Updated terms of reference for the HEC Sub-Committees

Based on the methodology outlined above, we propose the following terms of reference for HEC Sub-committees. No change is proposed for the Harbour-front Enhancement Committee itself.

Harbour Plan Sub-Committee (name changed)

To assist HEC in formulating an integrated Harbour Plan and Harbour Planning Principles and to identify, give advice on and monitor harbour-front enhancement reviews, strategies, plans and projects for the existing and new harbour-fronts and adjoining areas, excluding the Harbour Plan Areas under the purview of dedicated sub-committees.

Specifically the Sub-Committee on Harbour Plan will:

1. Advise on the review of the 'Planning Study on the Harbour and its Waterfront Areas' and other relevant harbour studies with a view to formulating integrated harbour planning principles to guide the enhancement and management of harbour-front and adjoining areas;
2. Identify and recommend harbour-front enhancement reviews, strategies, plans and projects (including "Quick Wins"), and provide comments on and monitor the planning, design, development and management, including land use, transport and infrastructure, landscaping and related matters for the Harbour Plan Areas;
3. Advise on the process and strategy for taking forward the proposed harbour-front area enhancement reviews, strategies, plans and projects, including the methodology and timing for enlisting public, Government, NGO and commercial participation (including public-private partnership); and
4. Report to HEC on its findings and recommendations on a regular basis.

Central and Wanchai Sub-Committee (name changed)

To assist HEC to identify, give advice on and monitor the enhancement reviews, strategies, plans and projects for the existing and new harbour-fronts and adjoining areas of Central and Wanchai.

Specifically the Sub-Committee will:

- a. Identify and recommend harbour-front enhancement reviews, strategies, plans and projects (including "Quick Wins"), and provide comments on and monitor the planning, design, development and management, including land use, transport and infrastructure, landscaping and related matters for Central and Wanchai;
- b. Advise on the process and strategy for taking forward the proposed harbour-front area enhancement reviews, strategies, plans and projects, including the methodology and timing for enlisting public, Government, NGO and commercial participation (including public-private partnership);
- c. Monitor and give advice on the 'Planning and Engineering Review of Wan Chai Development Phase II' in progress;
- d. Report to HEC on its findings and recommendations on a regular basis.

Southeast Kowloon Sub-Committee

To assist HEC to identify, give advice on and monitor the enhancement reviews, strategies, plans and projects for the existing and new harbour-fronts and adjoining areas of Southeast Kowloon.

Specifically the Sub-Committee will:

- a. Identify and recommend harbour-front enhancement reviews, strategies, plans and projects (including "Quick Wins"), and provide comments on and monitor the planning, design, development and management, including land use, transport and infrastructure, landscaping and related matters for South East Kowloon;
- b. Advise on the process and strategy for taking forward the proposed harbour-front area enhancement reviews, strategies, plans and projects, including the methodology and timing for enlisting public, Government, NGO and commercial participation (including public-private partnership);
- c. Monitor and give advice on the 'Planning and Engineering Review of South East Kowloon' in progress;
- d. Report to HEC on its findings and recommendations on a regular basis.

Harbour-front Management Sub-Committee (NEW)

To assist HEC to review the management of harbour-front and adjoining areas, including institutional, legal, financial, licensing and related issues. (Alternatively – this task is added to the responsibility of the Harbour Plan Sub-Committee).

BEC

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